

# INDIKA ENERGY GROUP COMPANY UPDATE FY 2019

PT Indika Energy Tbk.

March 2020

#### **Disclaimers**



Investors and security holders are cautioned that this communication contains forward-looking statements and that forward-looking statements are subject to various risks and uncertainties, many of which are difficult to predict and are generally beyond the control of PT Indika Energy Tbk.

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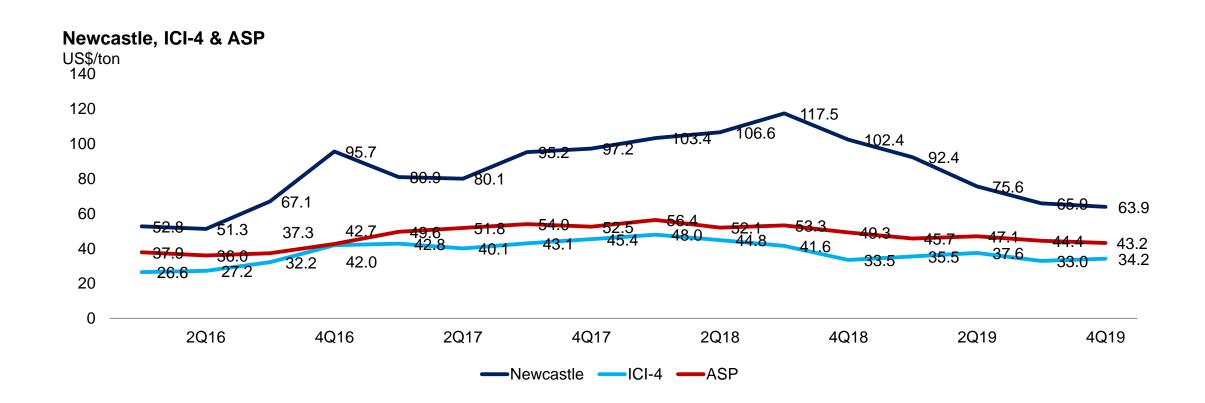


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### Coal Outlook 2020 – Price looks stabilising

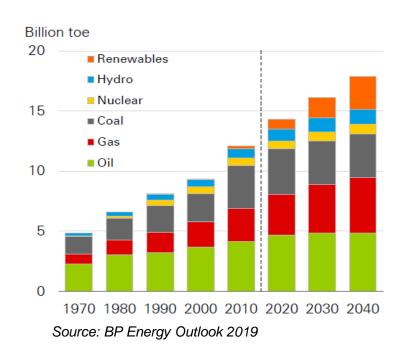


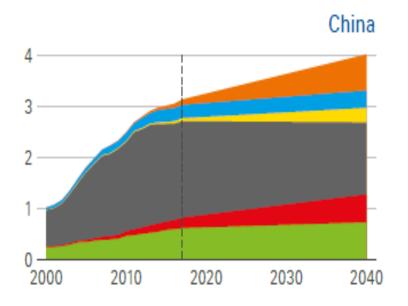
- Price for Newcastle 6000 has slightly recovered in 1Q20, hovering at the level USD65-75 since Sept 2019.
- Demand for thermal coal remains driven by China, India and SEA
- China's policy on coal remains key factor for price movement. China's restriction on coal import, with tighter custom declaration at certain ports exacerbate pressure on coal price.

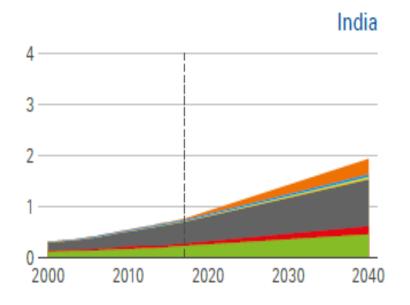








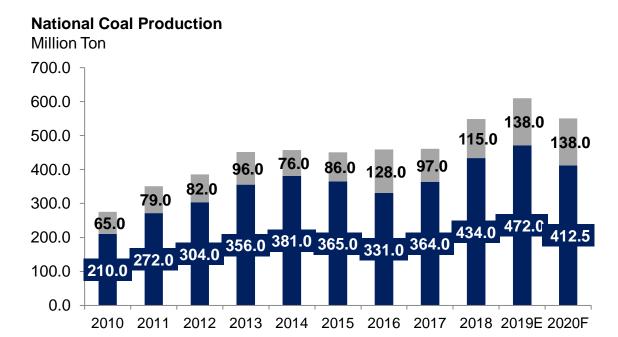


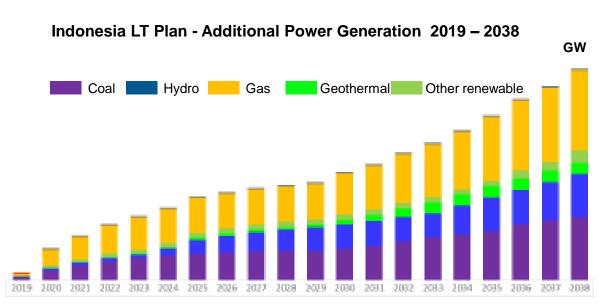


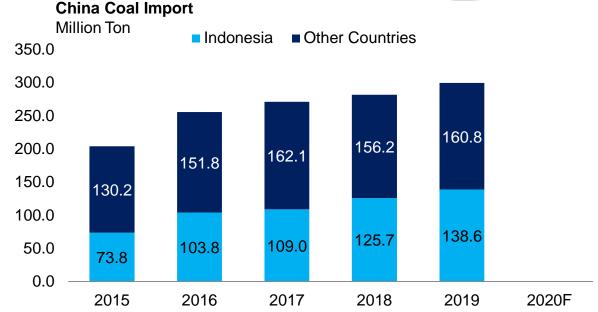
- In the LT basis, International Energy Agency forecasts higher global coal consumption by 2030 and only marginally lower consumption by 2040
- Thermal coal remains the largest power generator in the world
- Growing demand driven by China, India and SE Asia (Vietnam, Indonesia)

#### **Indonesia Coal Sector**









- Government aims to control coal output in 2020, limiting at 550MT, as a step to boost coal price
- No significant change on DMO policy with benchmark price at USD70/ton and minimum allocation of 25%
- Indonesia coal export to China has been consistently increasing since 2015 to date.
- Pending regulation for renewal of CCOW expiring in the upcoming years.
- Coal still play as major contributor to additional domestic power generation in the LT

### **Latest Development of New Mining Law**



Key Differences	CCOW 1 <sup>st</sup> Generation	IUP	IUP-K	Latest Discussion **
Concession	49,000 ha *	Max 5,000 ha	Max 15,000 ha	Keep existing size of concession ***
% Government Royalty	13.5%	4.0 – 7.0%	To be determined	15%
% Corporate Income Tax	45%	25%	To be determined	<b>25</b> %
VAT	None	10%	N/A	10%
Tax on Net Profit/ (Profit Sharing)	None	None	N/A	10%

<sup>\*)</sup> Kideco's size of concession

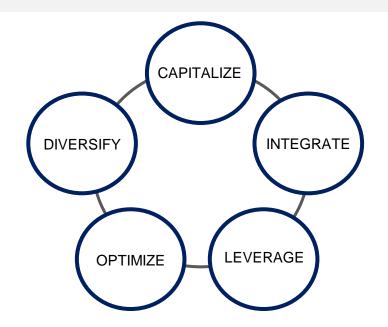
<sup>\*\*)</sup> from various sources

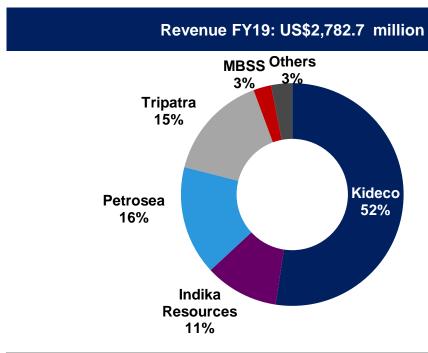
<sup>\*\*\*)</sup> Omnibus law draft

### Indika Energy – An Integrated Energy Player in Indonesia



- ✓ Cover end-to-end energy business value chain, with current holdings mostly in coal-related sector
- ✓ Solid operation, with strong focus on cost control, operational improvement and synergy within the group
- ✓ Prudent management, with experiences through commodity cycles
- Strong reputation in debt and equity markets, providing flexible funding options
- ✓ Growing through inorganic and organic expansions
- ✓ Growth opportunities beyond coal sector





Subsidiary	FY19 Revenues (US\$ mn)	FY18 Revenues (US\$ mn)
Kideco	1,574.2	1,802.2
Petrosea	476.4	441.4
Tripatra	462.3	278.3
Indika Resources	325.9	398.8
MBSS	77.8	75.4
Others	91.8	102.3
Elimination	(225.7)	(135.5)
Total	2,782.7	2,962.9

### **Indika Energy's Consolidated Income Statement Highlights**



Summary P&L (US\$mn)	Quarter Data				Yearly Data			
Summary Pac (USamm)	4Q19	4Q18	YoY	3Q19	QoQ	FY19	FY18	YTD YoY
Revenues	702.8	782.4	-10.2%	699.4	0.5%	2,782.7	2,962.9	-6.1%
COGS	(604.0)	(693.1)	-12.9%	(607.0)	-0.5%	(2,356.0)	(2,321.6)	1.5%
<b>Gross Profit</b>	98.8	89.3	10.7%	92.5	6.9%	426.7	641.2	-33.5%
SG&A Expenses	(36.8)	(35.6)	3.2%	(28.8)	27.9%	(137.2)	(133.2)	3.0%
Operating Profit	62.1	53.7	15.6%	63.7	-2.6%	289.5	508.1	-43.0%
Pre tax Profit	0.7	(13.1)	-105.1%	(6.5)	-110.2%	54.1	265.1	-79.6%
Adjusted EBITDA *)	89.9	100.5	-10.5%	92.8	-3.2%	436.0	652.5	-33.2%
Income Tax	(5.1)	(19.2)	-73.3%	(8.0)	-36.2%	(49.1)	(167.2)	-70.6%
Core Profit	14.3	4.9	192.1%	4.8	195.2%	75.5	168.4	-55.1%
Net Profit	(9.5)	(32.1)	-70.3%	(21.3)	-55.1%	(18.2)	80.1	-122.7%
Gross Margin (%)	14.1%	11.4%	23.2%	13.2%	6.4%	15%	21.6%	-29.1%
EBIT Margin (%)	8.8%	6.9%	28.7%	9.1%	-3.1%	10%	17.1%	-39.3%
Core Profit Margin (%)	2.0%	0.6%	225.2%	0.7%	193.8%	2.7%	5.7%	-52.2%
Net Profit Margin (%)	-1.4%	-4.1%	-66.9%	-3.0%	-55.4%	-0.7%	2.7%	-124.1%

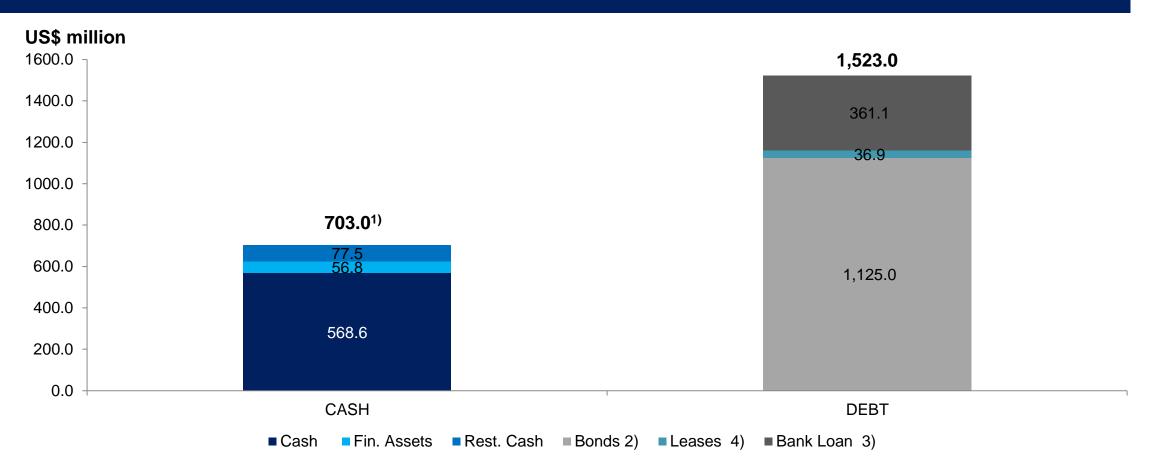
<sup>\*)</sup> Consolidated EBITDA plus dividends received from associates

<sup>\*\*)</sup> Core Profit refers to the current year's profit attributable to the owner of the company, excluding non-operating gains / losses and related taxes (amortization of intangible assets, impairment of assets, fair value changes on contingent consideration obligation, and gain on revaluation).

### **Indika Energy – Strong Cash Position**



#### Cash and Debt Breakdown as of 31 December 2019



<sup>1)</sup> PTRO: \$84.7mn, MBSS: \$40.2mn, Tripatra: \$149.5mn, Kideco: \$114.3mn, Indika Resources: \$29.3mn, ILSS-Interport: \$3.1mn, HoldCo: \$281.8mn.

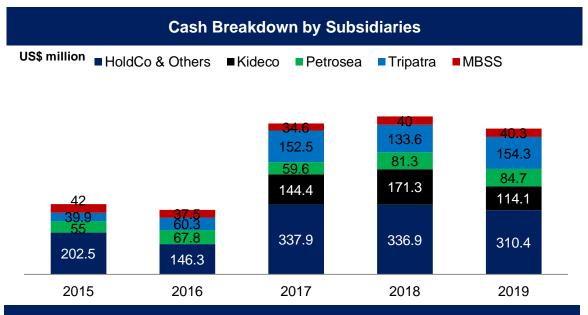
<sup>2) \$265</sup>mn due 2022 (Senior Notes V), \$285mn due 2023 (Senior Notes IV), and \$575mn due 2024 (Senior Notes VI).

<sup>3)</sup> PTRO: \$126.7mn, MBSS: \$25.6mn, Indika Resources: US\$10.0mn; HoldCo: \$198.8mn

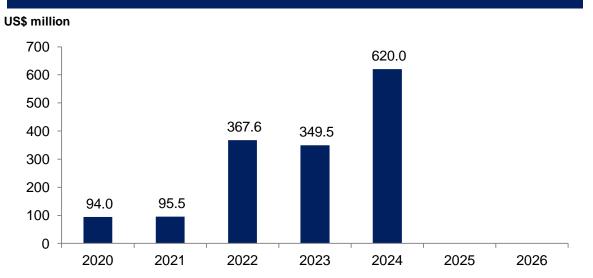
<sup>4).</sup> PTRO \$36.9mn.

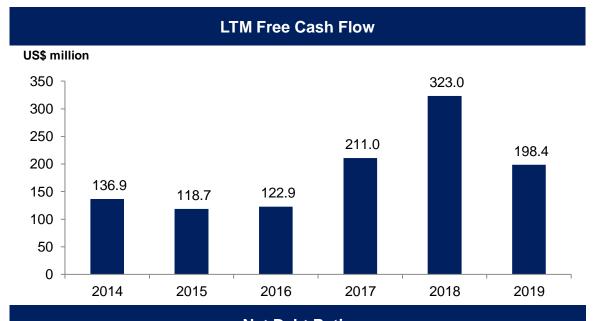
### **Indika Energy – Sound Balance Sheet**



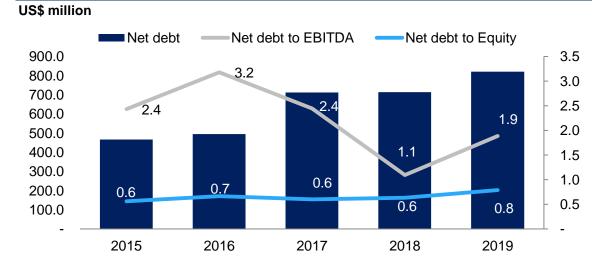


#### **Long Dated Debt Maturity Profile**









### Indika Energy's Operational Highlights Vs 2019 Corporate Guidance



	2019		
Operational Data Guidance KIDECO	Budget	FY 2019	%
Production (MT)	34	34.3	100.9%
Strip Ratio (x)	6.3	6.3	100.0%
Newcastle Benchmark (\$/ton)	85	74.5	87.6%
Average Selling Price (\$/ton)	50.9	45.1	88.6%
Cash Cost xRoyalty (\$/ton)	32.7	31.2	95.4%
Overburden Volume (BCM)	214.0	214.6	100.3%
PETROSEA			
Overburden Volume (mBCM)	129.1	123.5	95.7%
Coal Getting (MT)	35.1	31.0	88.3%
MBSS			
Barging Volume (MT)	22.3	25.0	112.1%
Floating Crane Volume (MT)	15.1	10.1	66.9%
INDIKA RESOURCES			
Coal Traded Volume (MT)	8.1	6.5	80.2%
MUTU Production Volume (MT)	1.5	1.6	106.7%

CAPEX	2019 Budget (US\$M)	FY19 (US\$M)	%
Kideco	7.7	6.7	87.0%
Petrosea	177.2	58.3	32.9%
MBSS	11.7	8.5	72.6%
Tripatra	10.0	-	N/A
Indika Resources	12.1	1.7	14.0%
KGTE (Fuel Storage)	94.6	81.0	85.6%
Indika Holding Company	2.2	0.7	31.8%
Total Capex	315.5	156.9	49.7%

### Indika Energy's 2020 Corporate Guidance



Operational Data Guidance KIDECO	2020 Budget
Production (MT)	35.3 / 29.7*
Strip Ratio (x)	5.9x
Newcastle Benchmark (\$/ton)	73
Cash Cost x Royalty (\$/ton)	30.5
Overburden Volume (mBCM)	208.6
PETROSEA	
Overburden Volume (mBCM)	118
Coal Getting (MT)	31
Backlog Beg of period (US\$m)	674
MBSS	
Barging Volume (MT)	33.8
Floating Crane Volume (MT)	10.9
Backlog Beg of period (US\$m)	75.4
TRIPATRA	
Backlog Beg of period (US\$m)	306.1
INDIKA RESOURCES	
Coal Traded Volume (MT)	8.5
MUTU Production Volume (MT)	1.8 / 1.3*

CAPEX	2020 Budget (US\$ million)
Kideco	10.0
Petrosea	80.3
MBSS	14.6
Tripatra	-
Indika Resources	7
Interport (Fuel Storage)	28.8
Indika Holding Company	5.3
Total Capex	146.0

<sup>\*)</sup> preliminary MeMR approval subject to review for adjustment in 2Q20

### **Our View and Strategy**

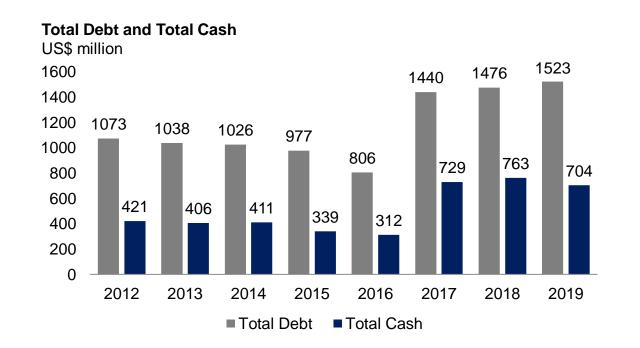


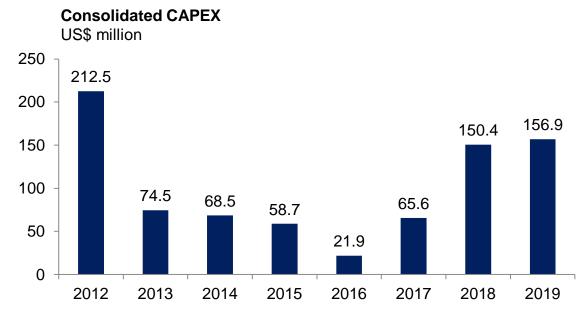
Financial	Operation	Growth Focus
<ul> <li>Optimizing capital structure to obtain lower funding cost</li> <li>Selective capital spending</li> </ul>	<ul> <li>Continued cost optimization across the organization</li> <li>Increase synergies and business development</li> <li>Group-wide implementation of the use of digitalization and data analysis for operation through Minerva Project`</li> </ul>	<ul> <li>Increase exposure to non-coal business as diversification, including to explore any potential renewable energy</li> </ul>

### Strengthen Balance Sheet with active liability management



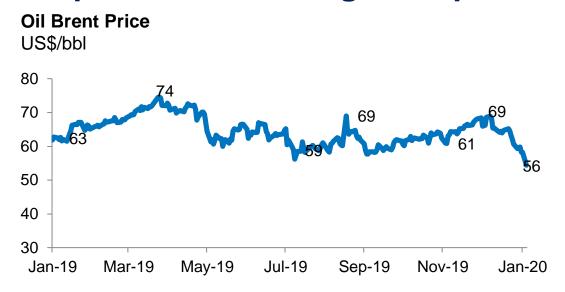
- ✓ Lowering interest cost by buying back bonds / early debt repayment partially refinanced by bank loans with lower interest rate (Fixed 3.4% vs coupon of 6.375%)
- ✓ Net debt to EBITDA has declined from high 3.2x in 2016 to 1.9x as of Dec 2019
- ✓ Cash balance remains strong at USD703.0m as of Dec 19
- Selective capital spending balancing maintenance capex and replacement and additional capacity





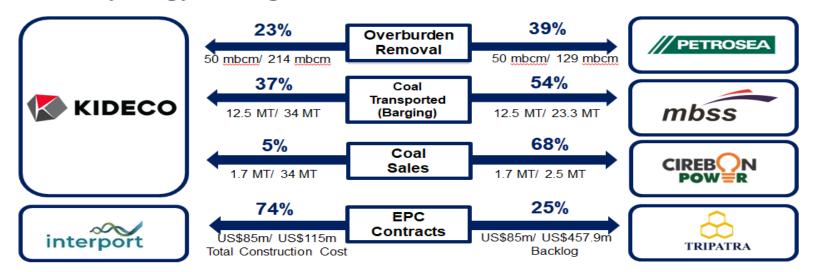
### Group-wide cost saving and operational improvement initiatives





- Minerva Project a technology based initiative, using digitalization and data analysis. The initiative is aimed to reduce cost (e.g fuel consumption), improve efficiency and increase assets utilisation (e.g fewer fleet requirement/ unit production).
- More contracts for Petrosea in Kideco
- Expanding existing projects (e.g fuel storage)

#### **Value Creation : Synergy / Integration**



## Minerva Project: performance impact through innovative digital mining adoption





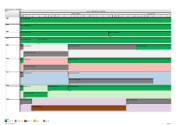
Digital dispatch (brain of the mine)



Real-time crew management



Digital maintenance system using predictive analytics



Digital operational mine planning

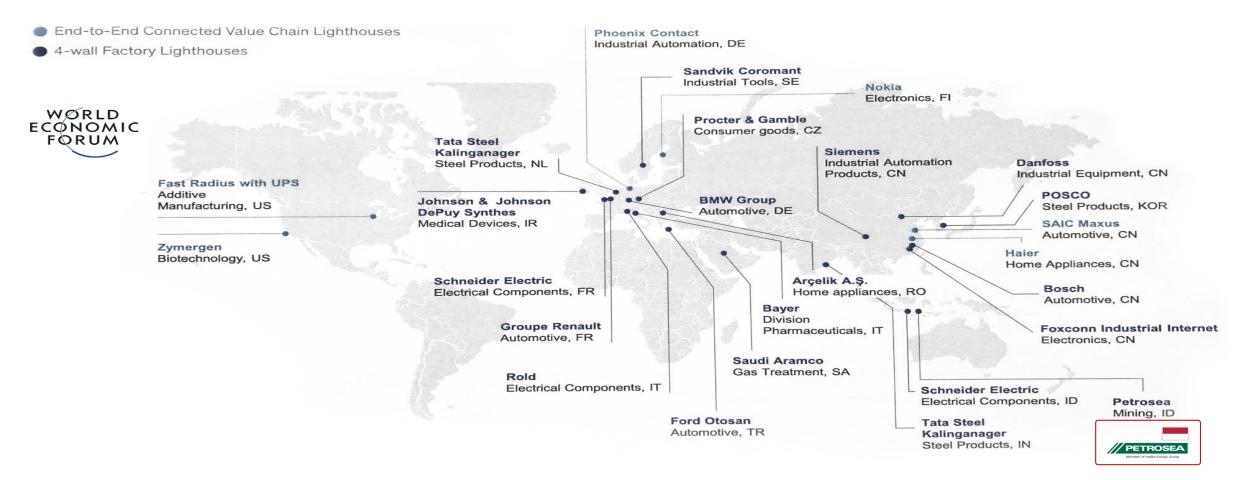


Digital control tower

- Reduce number of trucks by ~10%
  - 61% reduction in hanging time
  - 49% reduction in queueing time
- ~50% increase in daily production
- Production increase of 32%
  - Increase of utilization by 7%
  - Increase of truck productivity by 15%
- Components with potential issues identified with ~80% accuracy
  - 2-4 months in advance
- Extends component lifetimes by up to 130%
- Rapid decision-making and escalation for non-compliance
- ~95% time saved for mine surveys and plan creation
- Transparent and predictable digger movement with clarity on reasons for delays
- 95% reduction in time taken to produce reports
- Single source of truth across organization

### Petrosea has been inducted into WEF's Global Lighthouse Network





Industrial lighthouses are diversifying and digitizing beyond the four walls of the factory

Petrosea is the only local company in Indonesia and Southeast Asia with this status

### Indika Energy – Diversifying Beyond Coal

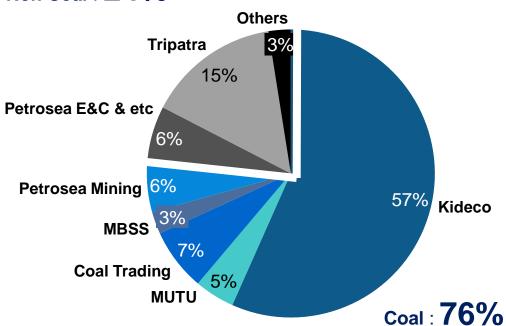
- Transforming into an investment company with more diversified holdings.
- Less reliance on coal business, developing recurring business and defensive commodity.
- To explore any potential in renewable energy
- Aims to generate 25% of earnings from non-coal business within 5 years period.
- Portfolio reallocation, eyeing on higher return investment

Investment	Divestment
Investment  ✓ Strategic Investment: Increase stake in Kideco (2017)	χ Santan Baturabara (2018)
✓ Developing recurring business:  Fuel storage (first project in Kalimantan)	
✓ Defensive commodity: gold mine	



#### Indika Energy Revenue Breakdown





### **Diversification Investments – Fuel Storage Project**



#### Build and operate fuel storages exclusively for ExxonMobil

#### Phase 1

Location : Balikpapan, Kariangau, East Kalimantan

Project Company : PT Karingau Gapura Terminal Energy

Total Project Cost : US\$115million

Funding Structure : US\$75 million - bank loan & US\$38 million - equity

Storage Capacity: 75ML – Diesel; 13ML – MoGas; - 8ML –B100

**Construction Periods : 18 months starting January 2019** 

COD : 2<sup>nd</sup> semester 2020

Contractors : Tripatra & Petrosea



### **Diversification Investments – Gold Asset Project**



# A Strategic investment in Nusantara Resources Limited (ASX: NUS). Nusantara owned 100% PT Masmindo Dwi Area which has sole rights to exploit in Awak Mas Gold Project

Location : South Sulawesi, 220 km from Makasar

Potential Resources : 2 million onz

Potential Reserves : 1.1 million onz

Total Project Cost : US\$150 - 200 million

Target Production : 2022

License : COW (Contract of Work) amended in March 2018

Total concession : 14,390Ha, explored area ± 2,000Ha

Current Status : FEED

Definitive feasibility study has been completed in 2018

Ownership : 21% in Nusantara Resources Limited & option to increase up

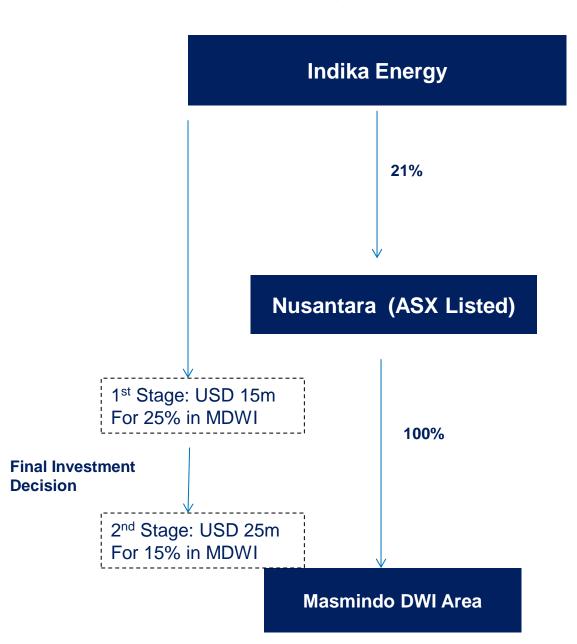
to 40% in PT Masmindo Dwi Area





### **Awak Mas Gold Project – Investment Structure**





Direct Ownership : 25% (1st) + 15% (2<sup>nd</sup>) = 40%

Indirect to Nusantara: 12.6% Total Ownership up to 52.6%

Project Activities 2 stage

Stage 1 : during 2020 to reach **Final Investment Decision** 

Complete: FEED

Detailed Design, permit for Tailings Storage Fac (TSF)

Land Access and compensation

Early Civil works

Conclude Debt and equity funding

Stage 2: late 2020

Award major contracts
Full scale construction

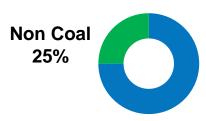
Commissioning is expected 2Y from Final Investment Decision

#### **Our Green Initiatives**

- ✓ To diversify investment with target 25% of core profit derived from non coal industry in the next 5 years
  - → Continue to explore renewable project in Indonesia
- ✓ Implementing a Good Mining Practice
- ✓ Conducting nature conservation and energy saving programs
- ✓ Commitment on Health, Safety & Environment based on national and international Standard
- ✓ Investment in environmental technology friendly power plant with cleaner emission
- ✓ Installing Super Critical and Ultra Super Critical (under constructions) Technology Boiler in our power plants

### Diversification to non-coal Investment

#### **Core Profit**



### Adopting HSE Standard in our operation

- Occupational HSE Management System 50001
- > Environmental management system 14001: 2004
- ➤ OHSAS 18001:2007 certification

### Recognition of Environment Management from Reg & Central Govt.

		Y2015	Y2016	Y2017	Y2018	Y2019						
Kaltim	Roto/SM	Blue	Gold	Gold	Cold	Gold	Cold	Cold	Cold	Cold	Groon	Gold
Province	SSB	Blue	Blue		Green	Gold						
Ministry o	of ESDM	Aditama	Aditama	Aditama	Aditama	-						
Ministry of Forestry	of Env &	Green	Green	Green	Green	(In Progress)						

#### **Nature Conservation and Energy Saving Programs**

#### Fast Fact in 2018

Reclamation : 3,500 Ha
Energy efficiency ratio : 0.30%
Reduced GHG emission loan : 2,200 ton Eq CO<sub>2</sub>
Conventional gas emission Load : 48 ton of CO
Water efficiency ratio : 178%

#### Cirebon 660 MW Power Plant produces cleaner emission

Parameter		Emission			
	Regulation	Cirebon Power			
Particle (mg/Nm3)	100	31			
SOx (mg/Nm3)	750	87			
Nox (mg/Nm3)	750	219			
Opacity (%)	20	10			

#### **Strong track record on High Safety Performance**

	Total Recordable Injury Rate (TRIR)			Lost Time Injury Rate (LTIR)		
	2016	2017	2018	2016	2017	2018
KIDECO	0.07	0.07	0.15	3.49	3.64	4.76
MUTU	0.00	0.34	1.41	0.00	0.34	0.00
PETROSEA	0.63	0.51	0.64	0.00	0.08	0.05
TRIPATRA	0.00	0.17	0.18	0.00	0.00	0.90
MBSS	3.45	2.62	0.73	0.29	0.52	0.24

### **Our Sustainability**



Our sustainability programs and partnership efforts focus on **education**, **health**, and **community empowerment** and **environment**, conducted by Group and Subsidiaries level





- Provide education for dropouts and economically challenged people.
- Educational quality improvements Programs : **Petrosea Goes to School**, **Kideco Mengajar** and **Tripatra Engineering Camp**
- Providing scholarships for the employee's children through **Indika Energy Cerdaskan Anak Bangsa Program.**
- Held vocational engineering classes to communities, high school and universities students



#### Caring for the well being and health of our community

- Expand health and medical services as a long-term investment in human resources,
- Strengthen health infrastructure, including building Integrated Health Service Posts (Posyandu) in surrounding communities.
- Built clean water facilities and renewed health facilities (by Petrosea and Kideco)



#### • Fostering local entrepreneurs (SME)

• Empowers communities in 71 villages through Integrated Agriculture program (Kideco)

Actively supporting communities through empowerment programs

- Conducted duck farming activities in Muara Enim, for 65 underprivileged families (MBSS)
- Initiated disaster relief programs for Lombok and Palu through emergency response phase and recovery phase.
- Support volunteers and social welfare organization (with Indorelawan)

### Community Empowerment



### Building national character and the spirit of national tolerance based on the values of Pancasila



Indika Energy established **Indika Foundation** (Yayasan Indika Untuk Indonesia) in 2017 with two main focuses, namely to build **national character** and spread the **spirit of tolerance**, so that we can jointly building Indonesia into a strong nation, capable of realizing its potential. Indika Foundation works in partnership with other stakeholders to accelerate its efforts towards driving national development and amplifying the spirit of tolerance, where national diversity is a treasured asset



#### Multicultural Class at SMK Bukti Karya Vocational

Schools, a multicultural class aims for senior high school students to directly experience diversity by using a boarding school format with students coming from various provinces and religions.

**Millenial Islami**, a collaboration program with SabangMerauke, the United Nations Development Program (UNDP) of Indonesia and the Center for Community and Islamic Studies (PPIM) UIN Jakarta, Indika Foundation invites young Indonesian Muslims to spread **peace messages** through video, blog, photo, comic and competitions as well as workshops for finalists this competition.

Indika Foundation also collaborated with Petrosea to carry out various **storytelling activities** for teachers and parents about **tolerance and peace** in Kideco, East Kalimantan, and at the Petrosea Offshore Supply Base (POSB) Sorong, West Papua.

Awarded 1<sup>st</sup> rank for Millenial Islami by The Intercultural Innovation Award 2019
1200 applicants from 128 countries

#### Governance

- ✓ Continuously implementing and improving good corporate governance
- Running businesses in a sound manner
- ✓ Implementing risk management, and internal
- ✓ Complying with prevailing laws and regulations
- ✓ Protecting minority shareholders interest
- ✓ Distributed total dividend of US\$60m in 2019 or 35.65% payout from FY18 core profit, of which US\$20m paid in Dec 2018as interim and US\$40m as final dividend in May 2019

### Recognition on Transparency and Disclosure to the stakeholders

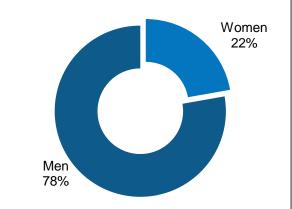
Ranked 1<sup>st</sup> Most Honored Company (in basic material sector) – from Institutional Investor

- Ranked 1<sup>st</sup> for Fixed Income Executive Team – High Yield
- Ranked 1<sup>st</sup> in Best Use of Debt
   High Yield
- Ranked 3<sup>rd</sup> in Best Use of Debt
   Investment Grade

#### **Criteria evaluation:**

- Balance sheet transparency
- Communication strategy shifts
- Clarity on debt covenant calculation and other provisions
- Responsiveness to questions on debt ratings
- Engagement with bondholders

### Well Diversified Key Executives





### High Commitment on GCG Principles

- 1. Transparency
- 2. Accountability
- 3. Responsibility
- 4. Independency
- 5. Fairness & Equality

### Commitment on Highly Ethical Business Practice

- To a dare high integrity in business
- 2. Mandatory integrity pact for all employees
- Anti corruption and Anti bribery
- Installing whistle blowing system
- 5. Avoiding conflict of interest





### **THANK YOU**



### **Appendix**

### Indika Energy, Indonesia's leading fully integrated energy company



### PT Indika Energy Tbk.

#### **Energy Resources**



- Established since 1991
- 3rd largest coal producer
- Resources 1,625 MT, reserves 569 MT
- 91.0% ownership as of 6 Dec.2017



- Established since 1989
- Bituminous thermal & coking coal
- Resources 75.2 MT, reserves 40.6 MT
- -85.0% ownership



- Established since 2012
- Coal trading, ~7.0 MT volume

### **2** Energy Services



#### **TRIPATRA**

- Established since 1973
- Leading EPC and O&M services in oil & gas and power generation
- 100% ownership

#### /// PETROSEA

- Established since 1972
- Coal contract mining and E&C capabilities in mining and oil and gas
- -69.8% ownership

### **3** Energy Infrastructure

### mbss

- Established since 1994
- Integrated water coal transportation and logistic
- -51% ownership



- Established since 2007
- 20.0% owned 660MW, envirofriendly supercritical technology
- -6.25% owned 1000MW expansion , ultra supercritical technology (under construction)

### interport

- Established since 2018
- Integrated logistic services
- Build and operate fuel storage facility
- Port Business Entity license to operate and provide port and logistic services at all Indonesia major ports

### 4 Other Portfolios

#### NUSANTARA RESOURCES LIMITED

- Established since 2011
- Investment company in mineral mining
- Developing gold project Awak Mas in South Sulawesi
- Resources 2 million oz, reserves1,1 million oz
- -21% ownership

# As a Group, Indika Energy creates synergy and offers comprehensive set of multi-sector expertise and competencies



#### Synergy across the Group **Example: IEG end-to-end competencies in coal value chain** Identification / INDIKA Operational synergy from intra-Group cross-selling KIDECO acquisition of assets opportunities Energy MUTU - Petrosea and MBSS provides part of Kideco's **Exploration** INDIKA overburden removal, coal barging and **Economic and** transshipment services /// PETROSEA feasibility study - Kideco provides 1.9mt of coal per year to CEP Engineering and - MBSS provides coal barging and transshipment services // PETROSEA TRIPATRA construction services to MUTU and Kideco // PETROSEA Production **Energy**: Cost synergy from integrated operations (worksharing and knowledge-sharing) among Tripatra, Processing // PETROSEA Petrosea and MBSS Land transportation // PETROSEA • Increasingly stable earnings and cashflow from **Energy infrastructure** continued multi-sector diversification Barging mbss Loading / mbss transshipment CIREB N POW R Power generation Offtake sales **INDIKA**

### **Improving Subsidiary Results**



#### **Petrosea**



#### **MBSS**



#### **Tripatra**



#### **Cirebon Electric Power**



#### Total Backlog \$654.6M FY19 Net Income \$31.2M

FY19 EBITDA Margin

26.7% ROE

14.7%

- Total Backlog \$75.4M FY19 Net Income \$1.6M
- FY19 EBITDA Margin

35.6% ROE 1.0% Total Backlog \$273.1M FY19 Net Income \$16.9M

FY19 Adj. EBITDA Margin

6.3% ROE

12.7%

660MW Power Plant

FY19 Net Income \$34.4M (20% Indika)

FY19 EBITDA Margin

36.3%

ROE 10.7%

- Coal contract mining and E&C capabilities
- Opportunity to increase group synergies by winning more Kideco contracting share
- 69.8% ownership

- Integrated coal transport & logistics business
- Consists of 78 barges, 87 tugboats,
   1 support vessel, 4 floating cranes
   and 2 floating loading facilities
- 51% ownership

- Multi-disciplined engineering/EPC and project capabilities
- Two subsidiaries:
  - PT Cotrans Asia 45% stake
     barging / transportation business
  - PT Sea Bridge Shipping 46% stake; domestic coal transshipment for Kideco

- Kideco cross sells approximately
   1.7MT to CEP annually
- Indika's portion of net income in FY19 is US\$6.9M
- 20% ownership of CEP
- 6.25% ownership of CEP II (expansion project)

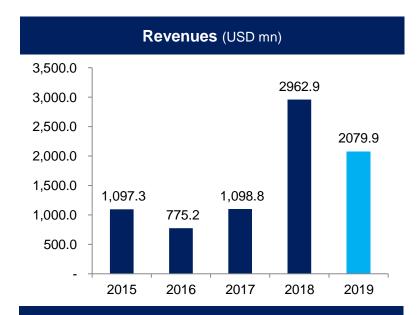
### Indika Energy's Subsidiaries Backlog



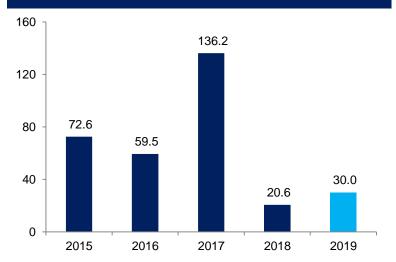
Descriptions	Remaining Contract Value Per 31 Dec 2018	New Contract/ Adjustment Value in 2019	Revenue Recognition Per 31 Dec 2019	Remaining Contract Value Per 31 Dec 2019					
Petrosea									
Contract mining	696.4	73.7	287.0	483.1					
E&C	169.5	49.5	98.9	120.1					
POSB	53.6	43.7	45.9	51.4					
Total (USD mn)	919.5	166.9	431.8	654.6					
Tripatra									
Tripatra Engineers & Constructors	433.6	247.5	429.4	251.7					
Tripatra Engineering	24.3	33.3	36.2	21.3					
Total (USD mn)	457.9	280.8	465.6	273.1					
MBSS									
Barging	26.7	63.8	55.5	35.0					
Floating Crane	39.5	23.2	22.3	40.4					
Total (USD mn)	66.2	87.0	77.8	75.4					
Total Consolidated (USD mn)	1,443.6	534.7	975.2	1,003.1					

### **Indika Energy's Financial Highlights**

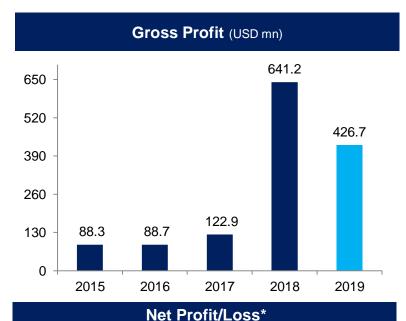


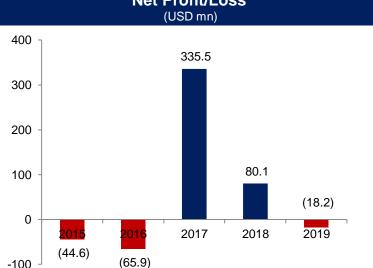


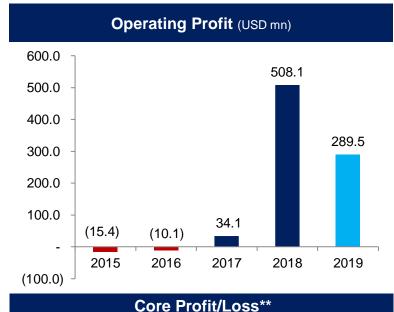


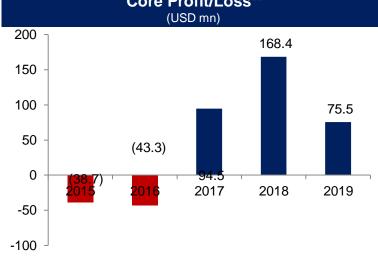


\* Profit/loss for the period attributable to owners of the company







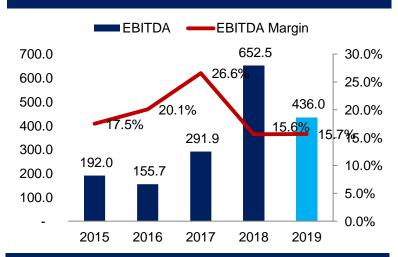


<sup>\*\*</sup> Core Profit refers to the current year's profit attributable to the owner of the company, excluding non-operating gains / losses and related taxes (amortization of intangible assets, impairment of assets, fair value changes on contingent consideration obligation, gain on revaluation, acceleration on amortization of bond issuance cost).

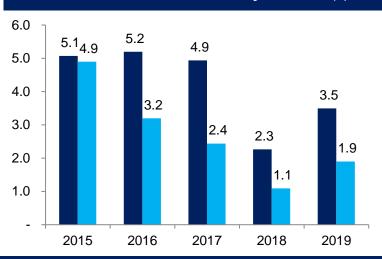
### **Indika Energy's Key Business and Credit Ratios**



#### Adj EBITDA\* (USD mn) & Adj EBITDA Margin (%)



### Gross Debt & Net Debt / Adj. EBITDA (x)

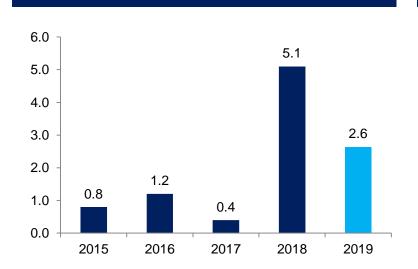


**Debt / Capital (%)** 65.0% 59.9% 60.0% 56.7% 56.4% 54.0% 55.0% 52.3% 50.0% 45.0%

#### Adj EBIT (USD mn) & EBIT Margin (%)



Adj EBIT / Interest (x)



Adj. FCF / Debt (%)

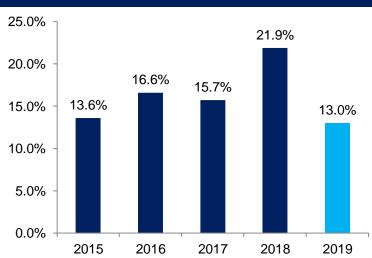
2017

2018

2019

2016

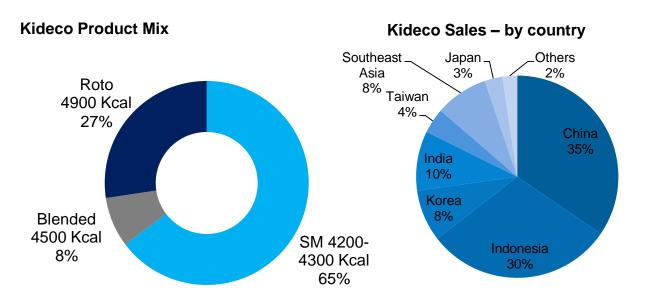
2015

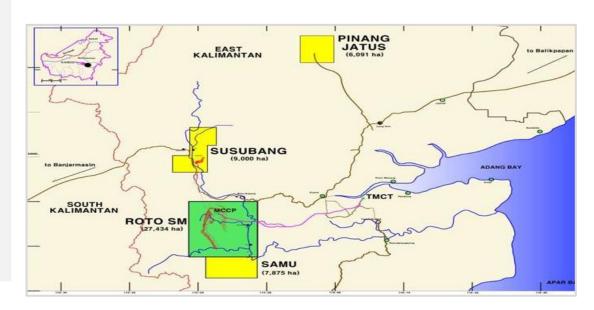


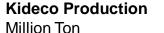
### **Kideco – Leading Coal Producer in Indonesia**

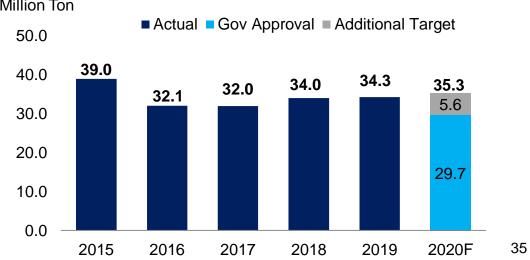
INDIKA

- · Third largest coal producer in Indonesia
- Environmental friendly thermal coal with ultra-low sulphur of 0.1% and low ash of (2.1% to 4.9%)
- Attractive location with well-built infrastructure, and integrated value chain within the group, allowing for strong control over operation
- Low cost coal producer
- Resources of 1625 MT and reserves of 569 MT as of Dec 2017
- Geographically diversified customer base



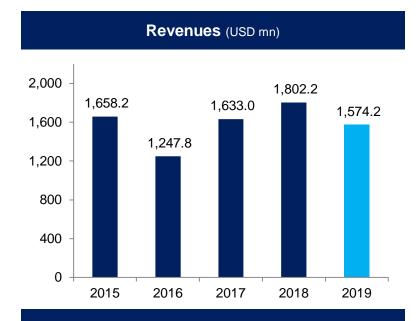


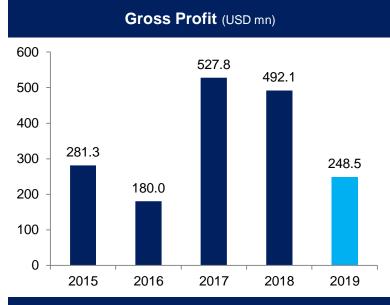




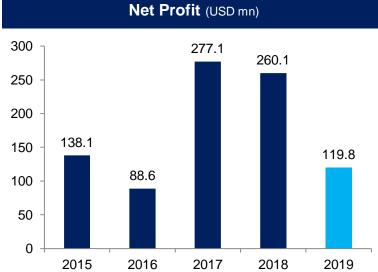
### **Kideco's Financial Highlights**

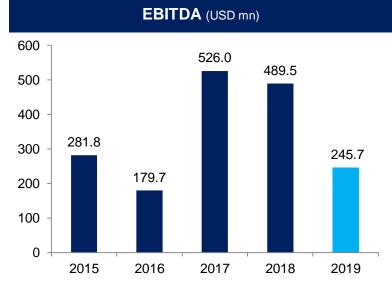


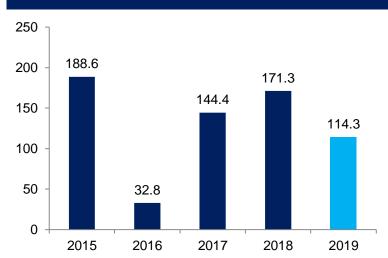






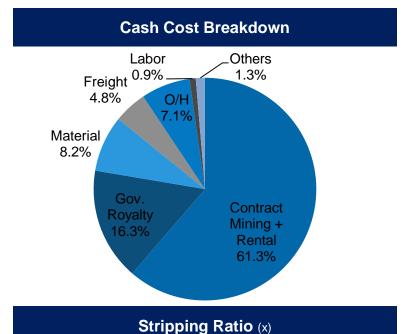


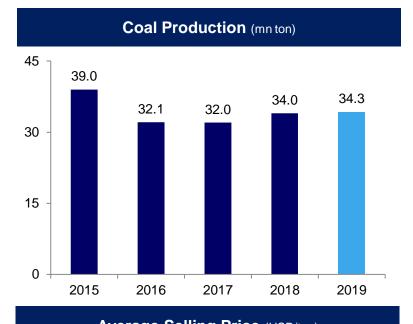


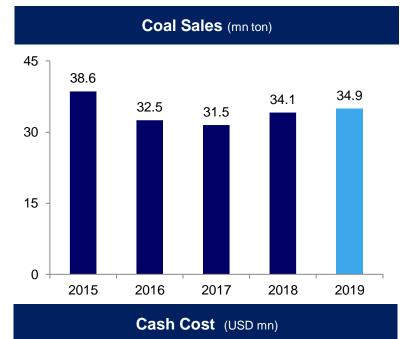


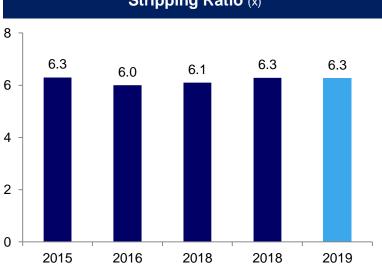
### **Kideco's Operational Highlights**















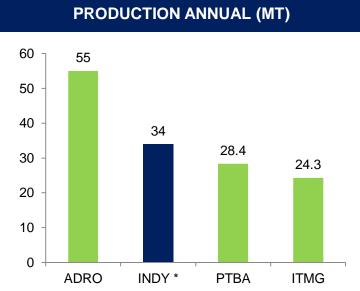
# **Kideco's Operational Highlights**



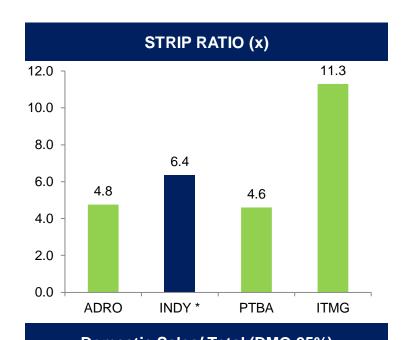
Common Del (IIChma)	Quarter Data					Yearly Data		
Summary P&L (US\$mn)	4Q19	4Q18	YoY	3Q19	QoQ	FY19	FY18	YoY
Sales	379.8	393.6	-3.5%	384.3	-1.2%	1574.2	1802.2	-12.7%
Gross profit	48.2	62.0	-22.2%	39.9	21.0%	248.3	492.1	-49.5%
Operating profit	39.2	52.8	-25.8%	33.1	18.3%	211.1	450.3	-53.1%
Net income	19.3	36.1	-46.5%	21.3	-9.3%	119.8	260.1	-53.9%
EBITDA	49.4	59.9	-17.6%	43.1	14.5%	245.7	489.5	-49.8%
Gross margin	12.7%	15.7%	-19.4%	10.4%	22.4%	15.8%	27.3%	-42.2%
Operating margin	10.3%	13.4%	-23.1%	8.6%	19.7%	13.4%	25.0%	-46.3%
Net margin	5.1%	9.2%	-44.6%	5.5%	-8.2%	7.6%	14.4%	-47.3%
EBITDA margin	13.0%	15.2%	-14.6%	11.2%	15.8%	15.6%	27.2%	-42.5%
Overburden (mn bcm)	51.4	55.3	-7.1%	65.3	-21.3%	214.6	213.6	0.5%
Production volume (Mt)	8.6	8.6	-0.1%	9.1	-5.4%	34.3	34.0	0.8%
Sales volume (Mt)	8.8	8.0	10.1%	8.7	1.7%	34.9	34.1	2.5%
Stripping ratio (X)	6.0	6.4	-7.0%	7.2	-16.8%	6.3	6.3	-0.3%
Cash Cost excl royalty (US\$/ton)	31.3	34.1	-8.3%	33.5	-6.6%	31.2	31.0	0.7%
Average selling price (US\$/ton)	43.2	49.2	-12.3%	44.4	-2.8%	45.1	52.9	-14.8%

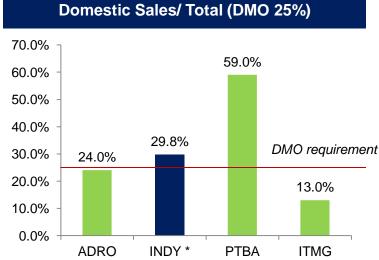
### **Peer Comparison (9M19 Data)**

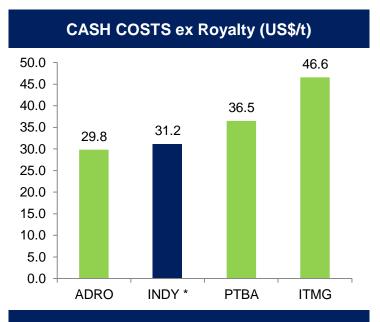


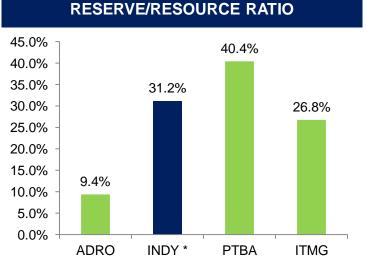








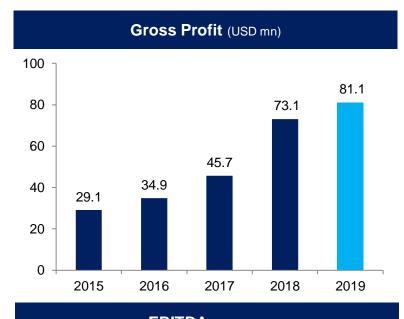


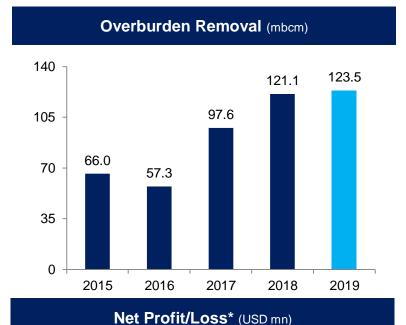


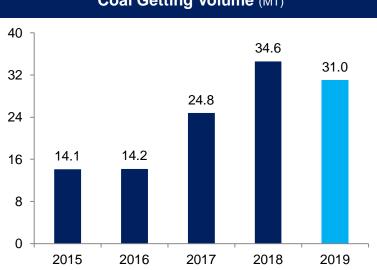
### **Petrosea's Financial Highlights (1)**

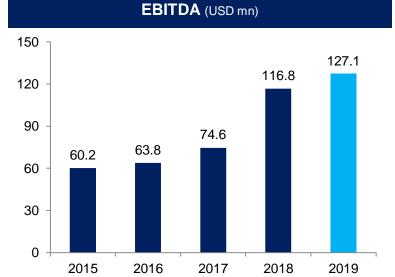


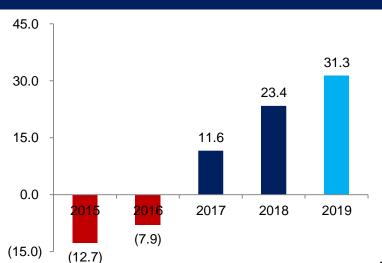








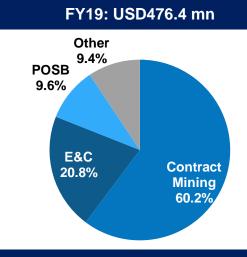


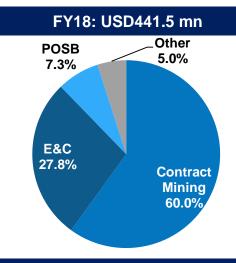


## Petrosea's Financial Highlights (2)

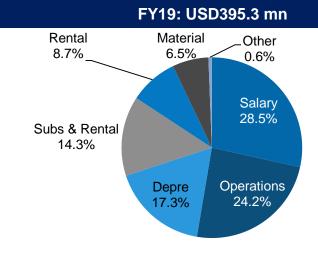


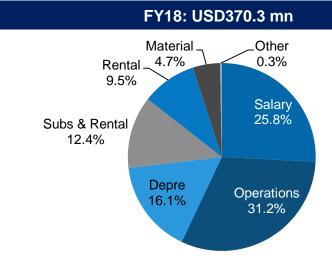






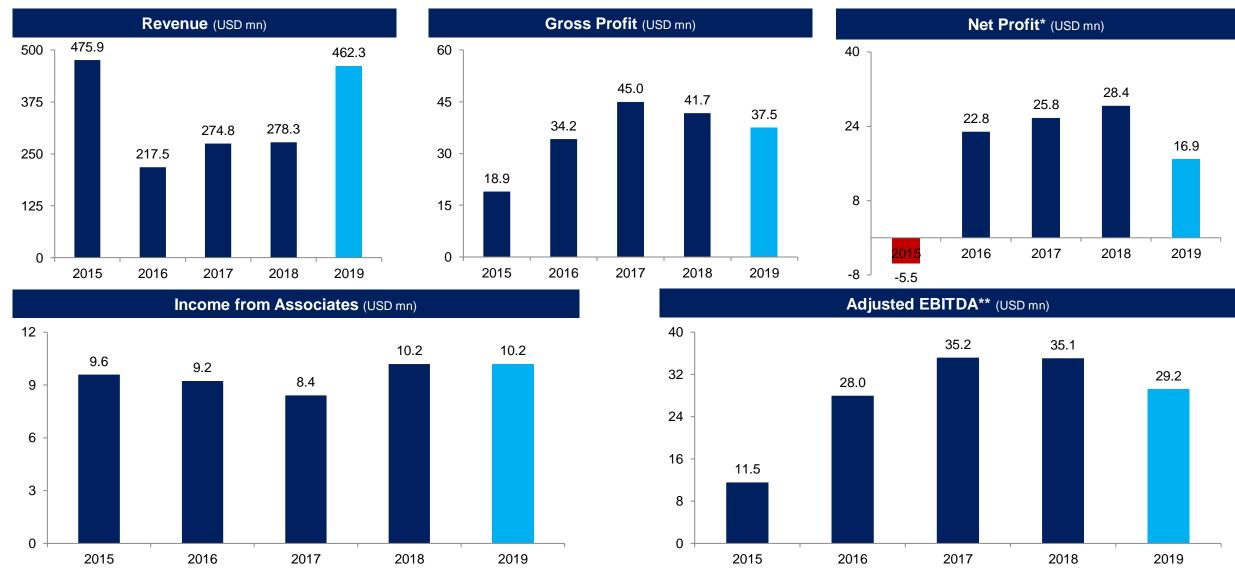
### **Cost Structure**





## **Tripatra's Financial Highlights (1)**



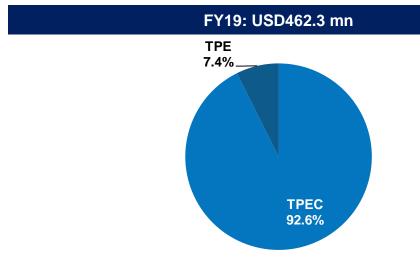


<sup>\*</sup> Profit/loss for the period attributable to owners of the company
\*\* Including dividends from associates

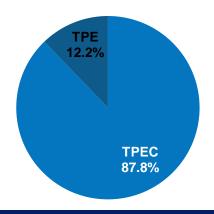
### **Tripatra's Financial Highlights (2)**



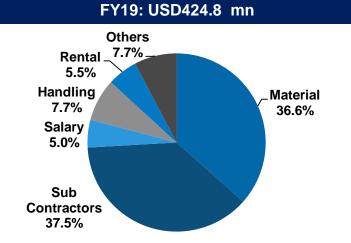




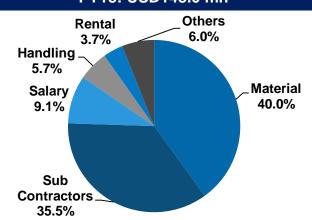




### **Cost Structure**

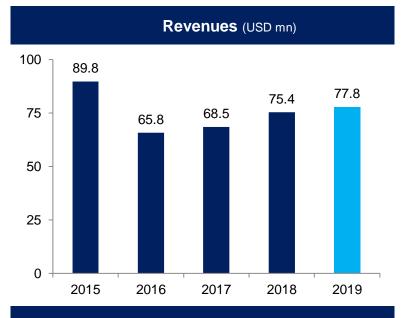


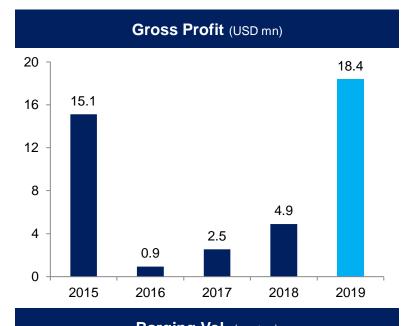
#### FY18: USD148.0 mn

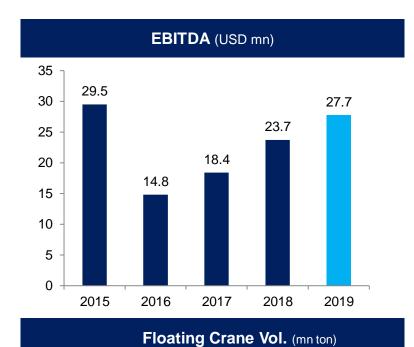


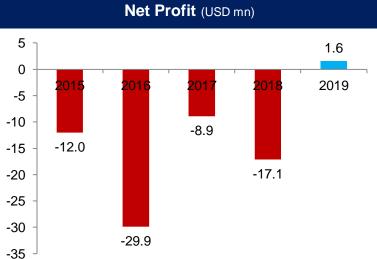
### **MBSS' Financial Highlights (1)**



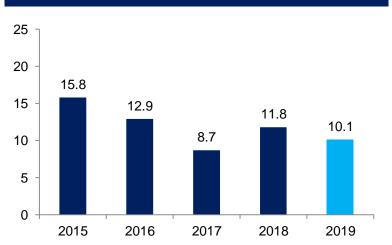






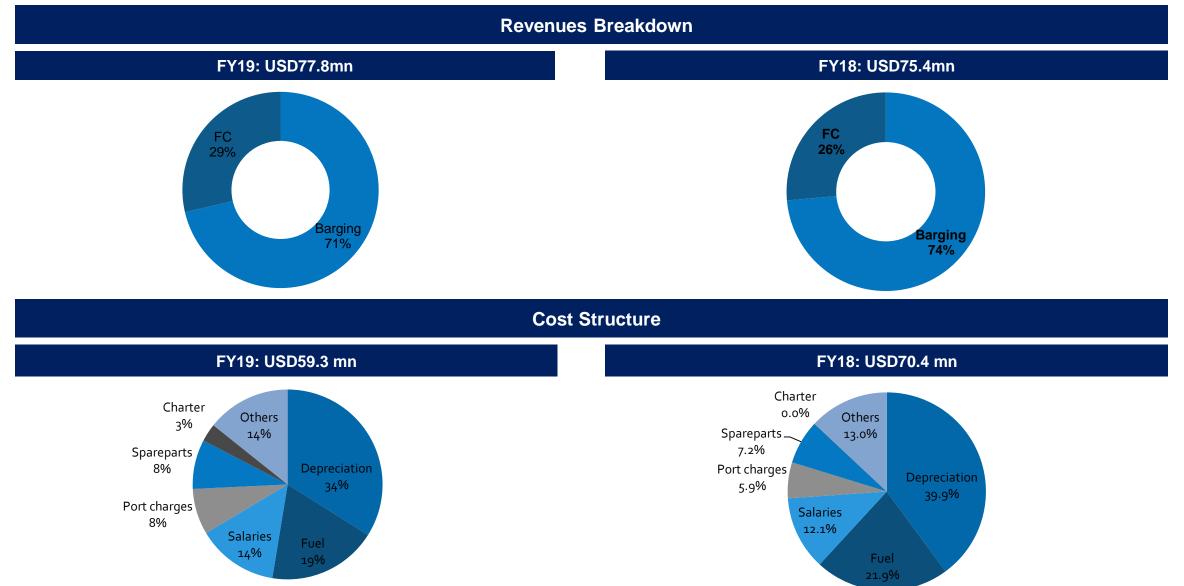






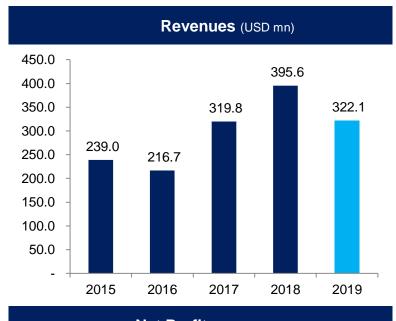
## MBSS' Financial Highlights (2)



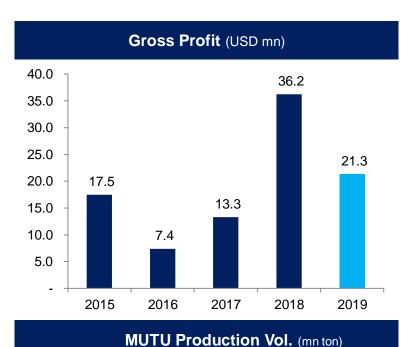


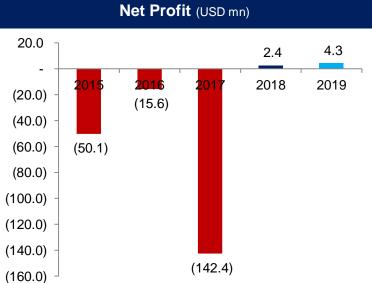
### **Indika Resources' Financial Highlights**



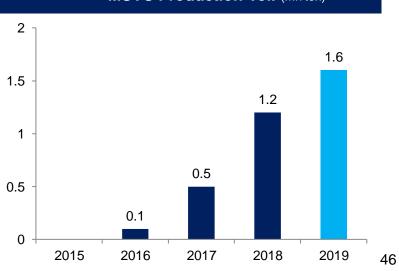






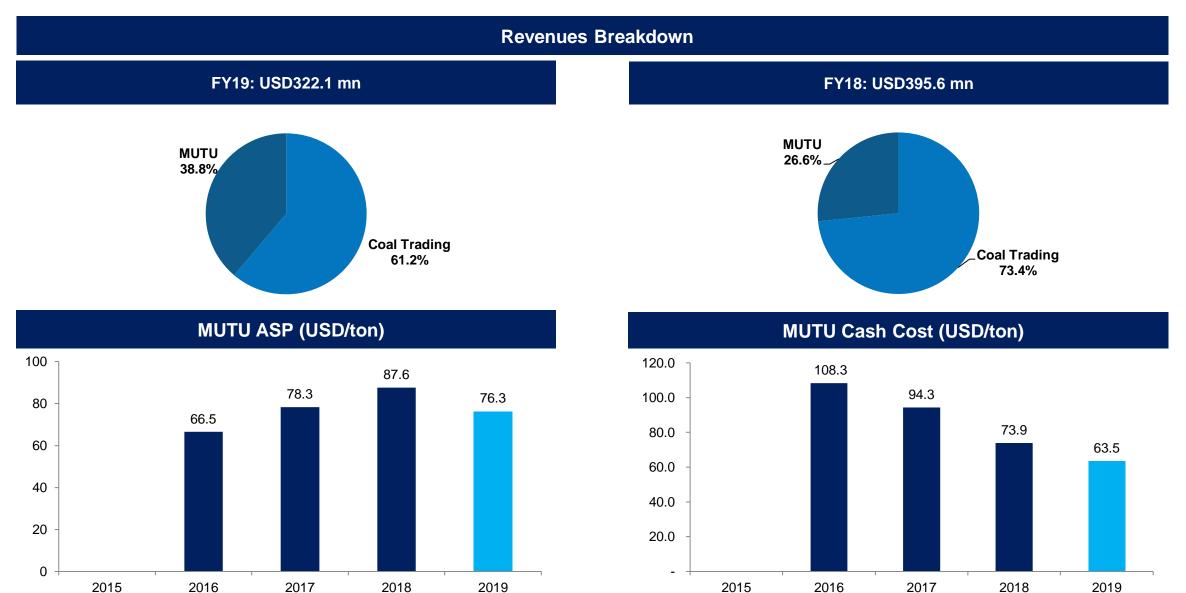






### Indika Resources' Financial Highlights (2)





### **Awards / Recognition in 2019**

- Ranked 1<sup>st</sup> Most Honored Company (in basic material sector) from Institutional Investor
  - Ranked 1<sup>st</sup> for Fixed Income Executive Team High Yield
  - Ranked 1<sup>st</sup> in Best Use of Debt High Yield
  - o Ranked 3<sup>rd</sup> in Best Use of Debt Investment Grade
- CNBC Awards 2019 as "The Best Public Company in Energy Sector" -PT Indika Energy Tbk
- The International Innovation Award 2019 for "Millenial Islami" Indika Foundation
- "Proper Nasional Hijau" environment management for Cirebon Electric Power
- ASEAN Coal Award/ ACA 2019 Kideco Jaya Agung
   Coal Mining Category Sub Category Surface Mining (Winner)
- Indonesia Sustainable Development Goals Awards 2019 Kideco Jaya Agung

Overall : Grand Platinum

•7 out of 11 individual programs : Platinum

•4 out of 11 individual programs: Gold



# **Kideco Assessment of Environment Management by Government**

		Y2015	Y2016	Y2017	Y2018	Y2019
Kaltim Province	Roto/SM	Blue	Gold	Gold	Green	Gold
	SSB	Blue	Blue	Gold	Green	
Ministry of ESDM		Aditama	Aditama	Aditama	Aditama	-
Ministry of Env & Forestry		Green	Green	Green	Green	(In Progress)



### **Notes Outstanding**





Ba 3 Outlook Stable (as of Feb. 2020)

The Senior Notes are rated:



BB - / Stable Outlook International Ratings (as of Dec. 2018)

A + / Stable Outlook National Ratings (as of Dec. 2018)



Indo Energy Finance II B.V.

USD285.0 mn of US\$500.0 mn 6.375% 10-year Senior Notes Reg S / 144A due 2023

January 2013



Indo Energy Capital II Pte. Ltd.

USD265.0 mn 6.875% 5-year Senior Notes Reg S / 144A due 2022

**April 2017** 



Indo Energy Capital III Pte. Ltd.

USD575.0 mn 5.875% 7-year Senior Notes Reg S / 144A due 2024

November 2017